## **PROFILE**

STATUS: APRIL 2024

## Curriculum Vitae



NAME	DrIng. Karl H. Hellmann
RANK	PRINCIPAL CONSULTANT
EMPHASIS / EXPERTISE	<ul> <li>EXECUTIVE INTERIM MANAGER GLOBAL</li> <li>PROGRAM- AND PROJECT MANAGER</li> <li>CHAOS-EXORCIST / CRISIS MANAGER:</li> <li>BOTTOM UP-STRATEGY DEVELOPMENT</li> <li>PROCESS OPTIMIZATION</li> <li>PROVIDER MANAGER</li> <li>TRANSFORMATION / CHANGE MANAGER</li> <li>OUT SOURCING / IN SOURCING</li> <li>IT STRATEGY</li> <li>B2B CRM</li> <li>BUSINESS ANALYST / AUDITOR</li> <li>DESIGN CRM/ERP SPECIFICATION SHEET / COMPARISON PRODUCT BRIEF</li> <li>DATA MODELING / REVERSE ENGINEERING</li> <li>EXECUTIVE MBA / ADVANCED COMMUNICATOR GOLD</li> </ul>

## Experiences out of 164 projects since 2002 - extraction

2023 - 2024	Centralization Infrastructure IT Service Management (ITSM) (agency)
PROJECT ROLE	Business analyst, auditor, moderator (full time)
EMPHASIS	<ul> <li>IT strategy</li> <li>Analysis critical points of regional ITSM</li> <li>Design central ITSM according to ITIL</li> <li>Design program control ITSM</li> <li>Design process scape</li> <li>Design draft of organizational structure</li> <li>Diverse reviews</li> <li>Design capacity planning tool</li> </ul>

2024	Insourcing digitized, paper less Accounting, Hospital Consultant (SME)
PROJECT ROLE	Business analyst, implementation consultant (part time)
EMPHASIS	<ul> <li>Automation of bill entry</li> <li>Design minimized master data especially for small amounts</li> <li>Connection main bank payments to accounts payable</li> <li>Part automation of booking against bank statement</li> <li>VAT advance notification without tax accountant</li> </ul>
	Design redundant back up of documents

2023	Specification sheet Software, Machine Building (SME)
PROJECT ROLE	Business analyst (part time)
EMPHASIS	<ul> <li>Design specification sheet / comparison product brief</li> <li>MVP/Release planning</li> <li>Provider Controller</li> </ul>

2023	MVP-Mid term-FTE-tool, dezentralized trust Transport & Logistic (agency)
PROJECT ROLE	Project manager, project controller, escalation manager (part time)
EMPHASIS	<ul> <li>Chaos exorcist</li> <li>Audit preliminary work</li> <li>Reverse engineering and programming capacity forecast staff</li> <li>Big Data</li> <li>Design specification sheet MVP</li> <li>Release planning</li> </ul>

2023	Incidents (ITIL)-Control, Automotive Tier 1 (upper-middle class)
PROJECT ROLE	Project controller (part time)
EMPHASIS	<ul> <li>Preventive De-Escalation Management of a potential critical projects of main customer</li> <li>Risk Management</li> </ul>

2022 – 2023	ERP Implementation, CRM Migration, Post Merger Integration IT, B2B Trading (SME)
PROJECT ROLE	Business analyst, project manager (part time)
EMPHASIS	<ul> <li>IT Strategy</li> <li>Process optimization B2B impulse sales with two M&amp;As of a holding</li> <li>Design mutual CRM data model substituting existing different methodologies and Software</li> <li>Design knowledge date base with extreme improvement of pricing, integrated into CRM</li> <li>Tablet as client with closing onsite (impulse sales with closing tricks) as substitution of existing paper contract, optimization of cell phone holes</li> <li>Design specification sheet MVP / comparison product brief</li> <li>Pitching Provider ERP, DMS, BI</li> <li>Release planning from MVP to eight further releases</li> <li>Provider and Testing Control</li> </ul>

2021 – 2022	WLAN infrastructure standardization and rollout, B2B professional Textile Management (international middle-class)
PROJECT ROLE	Business analyst, project controller (part time)
EMPHASIS	<ul> <li>32 branches in Europe</li> <li>Chaos exorcist</li> <li>Implementation Reporting</li> <li>Design achievement rate tool</li> <li>Design Milestone data backwards tool</li> <li>Process optimization IT infrastructure</li> </ul>
<b>2020</b> віѕ неите	Desgin data base Multi PMO and Project Control, Project management methodology
PROJECT ROLE	Modeler, GUI designer, test manager, project controller (part time)
EMPHASIS	<ul> <li>Design complex data base model (print out = DIN A0 size)</li> <li>GUI design specification (klick dummy)</li> <li>Design test plan and testing</li> <li>Definition MVP and further Releases</li> <li>Implementation data base running by external developer (Java Script)</li> </ul>

2019	Bottom up Strategy development, mid term, e-map producer, NL (SME)
PROJECT ROLE	Instructor (part time)
EMPHASIS	<ul> <li>Higly focused and creative method with 21 global employees, Managing Director and shareolders</li> <li>Quick Start method</li> </ul>

2018 – 2019	Head of Global Testing, Automotive Tier 1 (international middle-class)
PROJECT ROLE	Executive interim manager (full time)
EMPHASIS	<ul> <li>Operational Management Level 2, 350 internal/external employees</li> <li>acting Head of Product Development /Component Test APAC</li> <li>acting Manager Requalification Germany</li> <li>Chaos exorcist</li> <li>Crisis management</li> <li>Inhouse top management consultant</li> <li>Primus inter pares at new hires in Detroit and Shanghai</li> <li>PMO, multi project control</li> <li>Provider control</li> <li>Risk management</li> <li>Business Analyst organizational structure and process organization</li> <li>ASPICE 3.0</li> <li>100 % traveling: 25 % Detroit, 25 % NRW, 25 % Shanghai, 25 % NRW</li> </ul>

2017	Various (SME)
PROJECT ROLE	Provider Control, instructor, business analyst (part time)
EMPHASIS	<ul> <li>Projects at Bank and real estate firm</li> <li>Implementation DSGVO</li> <li>Optimization inquiry acceptance process</li> <li>Implementation Buying Center Management</li> </ul>

2011 - 2017	Healthcare (decentralized DAX firm)
PROJECT ROLE	PMO, multi projekt control, provider control, risk manager, business analyst,
	top management consultant, instructor, coach, moderator part time
EMPHASIS	ABSTRACT:  Implementation PMO plant engineering and construction Transformation North America Manufacturing Strategy (11 builings) five years budget 500 millions of US\$ Global Serialization System (nine projects) five years budget 250 millions of €  IT strategy Bottom up strategy development Process optimization recruiting and transformation Provider control BI program with 17 Streams, SAP BW, Big Data, Near-Shore/Off-Shore US Replacement sales information system Sales and controlling planning SAP BW, Big Data GMQ BI Platform Tableau, Big Data GMQ BI Platform Tableau, Big Data Reverse Engineering Global Website Template from Off-Shore MS Sharepoint to OpenText WSM Extension Intranet Near-Shore MS Sharepoint PMO SAP global purchase reporting, catalog and global purchasee hierarchy Turn around SAP project mid term planning Imlementation Release, Change und Incident Management (ITIL) Business concept + PMO Implementation Tax Tool (SAP Add-on) Pre Sales Consulting Process Consulting End to End UK

2009 - 2011	<b>Various</b> (DAX firm Healthcare, Transport & Logistics Agency, Energy Supplier, Automotive Tier 2)
PROJECT ROLE	PMO, multi projects control, provider control, crisis manager, business analyst, strategy development, reverse engineering (part time)
EMPHASIS	ABSTRACT:  Bottom up strategy development  Optimization inquiry acceptance process  Reverse-Dokumentation digitales Planarchiv  Extension and Design business concept digital building file

PROJECT ROLE Inhouse top management consultant, interim manager, auditor, busin
analyst, moderator (permanent)
ABSTRACT:  IT Strategy External project at real estate administration, glass production firm Interim manager CIO extension Bottom up strategy development Implementation overall business units program management for transformation of strategy (planning and control) Pre-projects implementation materials management, Rol calculation Pre-project Insourcing, analyzis potential, develop solutions, quality management, development Business process optimization Audits and reviews

•	Assimilation process models to Six Sigma Integration process model CMMI and ITIL Business consulting Help Desk/ITIL implementation Development new topics "sales optimization" and "interim management" Overview sales methodologies and top management consultency Control committee approvals of four different legal entities plus holding for global licence contract with a big data base supplier within six weeks instead of regular time span of 18 weeks Creation of Committee and General Manager decisions plus information
	briefs (C-Level)  Moderation complex business unit management meetings and workshops

1981 – 2001	CRM/Workflow-swiss Software Supplier, swiss eBusiness/Help-Desk-Software Supplier, ERP Software Supplier, Industry Automation, Process Automation
PROJECT ROLE	Executive Management Experience Business/Line Organization (permanent)
EMPHASIS	ABSTRACT:  Executive Inhouse Top Management Consultant of Chairman (management level division manger)  Board Member  General Manager Development and international sales  Business Unit Manager  Branch Manager Germany  Turnaround Manager  Transformation Manager  Product Manager USA onsite  Sales Manager  Project Manager  Business Analyst  Digitization first mover since 1979  Software engineer

## FACHKENNTNISSE

QUALIFICATIONS & CERTIFICATES	<ul> <li>PRINCE2® Practitioner</li> <li>Unified Security Cert+ Auditor for SME</li> <li>Dipl. Consultant/Executive MBA, SGBS St. Gallen Switzerland</li> <li>Advanced Communicator Gold, Toastmasters International</li> <li>DrIng. Controls and Systems, RWTH Aachen</li> <li>12 Management, 8 Sales and 11 technical seminars</li> </ul>
LANGUAGES	<ul><li>German (native)</li><li>English (negotiation level, keynote speaker)</li></ul>